

---

## **Business Continuity Plan**

Heflin & Co., LLC has developed a Business Continuity Plan on how we will respond to events that significantly disrupt our business. Since the timing and impact of disasters and disruptions is unpredictable, we will have to be flexible in responding to actual events as they occur. With that in mind, we are providing you with this information on our business continuity plan.

**Contacting Us** – If after a significant business disruption you cannot contact us as you usually do at our Los Angeles office (310) 335-9705, you should call our back up office in Los Angeles (310) 383-6602 or our North Carolina office (919) 623-6982. Trading will resume at one of our off site offices. If you cannot access us through either of those means, you should contact our clearing firm, Pershing LLC, at (415) 398-3565 for instructions on how it may process trade-related transactions, access to funds and securities (including disbursements and/or transfers) for you.

**Our Business Continuity Plan** – We plan to quickly recover and resume business operations after a significant business disruption and respond by safeguarding our employees and property, making a financial and operational assessment, protecting the firm's books and records, and allowing our customers to transact business. In short, our business continuity plan is designed to permit our firm to resume operations as quickly as possible, given the scope and severity of the significant business disruption.

Our business continuity plan addresses: data back up and recovery; all mission critical systems; financial and operational assessments; alternative communications with customers, employees, and regulators; alternate physical location of employees; critical supplier, contractor, bank and counter-party impact; regulatory reporting; and assuring our customers prompt access to their funds and securities if we are unable to continue our business.

Our clearing firm, Pershing LLC, backs up our important records in a geographically separate area. While every emergency situation poses unique problems based on external factors, such as time of day and the severity of the disruption, we have been advised by our clearing firm that its objective is to restore its own operations and be able to complete existing transactions and accept new transactions and payments within four (4) hours. Your orders and requests for funds and securities could be delayed during this period. However, due to the nature of our business, we have deployed our trading systems to handle orders via LAVA. All orders are DVP.

**Varying Disruptions** – Significant business disruptions can vary in their scope, such as those only limited to our firm, a single building housing our firm, the business district where our firm is located, the city where we are located, or the whole region. Within each of these areas, the severity of the disruption can also vary from minimal to severe. In a disruption to only our firm or a building housing our firm, we will transfer our operations to one of our 2 local remote sites if needed. We expect to recover and resume business within hours for we have set up redundant offices both locally and out of state that are fully functional. In a disruption affecting our business district, city, or region, we will transfer our operations to our North Carolina office and they will be able to resume business immediately. In either situation, we plan to continue in business, transfer operations to our clearing firm if necessary, and notify you through our web site at [www.heflinco.com](http://www.heflinco.com), e-mail or our customer emergency number, (310) 335-9705 on how to contact us. If the significant business disruption is so severe that it prevents us from remaining in business, we will assure our customer's prompt access to their funds and securities.

**For more information** – If you have questions about our business continuity planning, you can contact us at (310) 335-9705 or [info@heflinco.com](mailto:info@heflinco.com).

---